



2022-2023 Budget

DRAFT

HELLENIC COMMUNITY OF GREATER MONTREAL

HELLENIC COMMUNITY OF GREATER MONTREAL
CONSOLIDATED BUDGET FORECAST SUMMARY
For The Year Ending June 30, 2023

	2023 Actual as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual
	\$	\$	\$	\$
REVENUES				
Montreal Regional Main Administration	1,219,013	1,727,832	2,329,123	1,942,876
Laval Region	461,985	1,186,134	563,136	669,515
South Shore Region	151,822	391,853	244,083	230,563
<i>Sub- Total</i>	1,832,819	3,305,818	3,136,342	2,842,954
Socrates-Démosthène School	8,610,955	11,598,170	11,369,259	10,486,015
CHURCHES	933,376	1,410,968	1,409,175	1,074,784
FHPPA	531,244	810,012	765,037	69,758
SUPPLEMENTAL EDUCATION	246,972	317,125	239,901	130,096
SOCIAL SERVICES	97,446	169,300	137,989	210,968
ANCILLARY SERVICES	120,741	126,745	57,889	15,440
Total Revenues	12,373,552	17,738,138	17,115,592	14,830,016
EXPENSES				
Montreal Regional Main Administration	1,826,783	2,484,885	2,403,385	1,748,941
Laval Region	110,477	80,793	104,118	78,603
South Shore Region	159,592	214,567	89,336	47,503
<i>Sub- Total</i>	2,096,853	2,780,244	2,596,839	1,875,047
Socrates-Démosthène School	6,719,705	11,881,934	12,096,160	11,157,960
CHURCHES	1,079,202	1,287,735	1,413,435	583,983
FHPPA	468,154	668,275	724,098	45,834
SUPPLEMENTAL EDUCATION	193,617	300,179	260,581	169,056
SOCIAL SERVICES	78,685	135,944	123,628	154,785
ANCILLARY SERVICES	93,009	124,079	67,484	21,812
Total Expenses	10,729,225	17,178,390	17,282,226	14,008,477
Surplus (deficit) of revenues over operating expenses before amortization	1,644,327	559,748	(166,634)	821,539
Non-cash items				
Amortization - Deferred capital contributions	(99,569)	(99,569)	(99,569)	(99,569)
Amortization - Emphyteutic lease	(31,678)	(31,678)	(31,678)	(31,678)
Amortization of property & equipment- Foyer	122,000	183,000	183,048	13,247
Amortization of property & equipment - General Fund	446,667	670,000	724,414	828,550
Amortization of property & equipment - SOCDDEM	126,667	190,000	190,118	208,076
	564,086	911,753	966,333	918,626
Surplus (deficit) of revenues over operating expenses after amortization	1,080,241	(352,005)	(1,132,967)	(97,087)
Other Considerations				
Gain from the donation in kind- FHPPA	—	—	—	11,641,756
CEWS Wage Subsidy net professional fees	—	—	1,780,290	3,830,475
Canadian Emergency Rent Subsidy	—	—	65,292	17,320
	—	—	1,845,582	15,489,551
Net surplus (deficit)	1,080,241	(352,005)	712,615	15,392,464

HELLENIC COMMUNITY OF GREATER MONTREAL
 BUDGET FORECAST
Socrates-Demonstenes School
 For The Year Ending June 30, 2023

	2023 Actual as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual
	\$	\$	\$	\$
Revenues				
Dances and activities	43,603	28,433	65,604	15,614
Donations	7,145	21,619	70,979	11,135
Fundraising campaigns	24,273	25,000	37,651	11,511
Membership fees	—	—	—	—
Sundry revenue: FRC	980	157,242	—	—
School fees	5,382,094	5,729,937	5,582,263	5,254,591
Grants	2,797,071	5,275,938	5,315,455	4,947,630
Service de Garde	355,788	360,000	297,307	245,534
	8,610,955	11,598,170	11,369,259	10,486,015
Operating expenses				
Advertising, general supplies and texts	31,193	50,000	19,404	20,880
Bussing	464,695	728,000	803,550	831,650
Computer software and maintenance	360,553	300,000	296,498	150,050
Dances and activities	48,224	23,200	76,584	13,320
Donations and other contributions	—	—	17,000	500
Electricity, water and gas	143,420	223,443	224,670	153,764
General and administrative	42,451	287,458	52,602	272,991
Insurance	142,818	220,034	211,434	177,865
Interest and bank charges	17,636	33,055	30,870	37,878
Janitorial and cleaning	306,436	344,869	354,127	331,449
Maintenance and repairs	132,638	134,141	235,242	101,326
Pedagogical materials and texts	94,394	110,676	189,150	110,384
Professional and consulting fees	43,267	85,985	81,538	175,653
Rent (to GF)	184,545	1,107,268	1,107,268	1,107,268
Salaries and benefits	4,677,557	8,214,725	8,371,355	7,655,774
Telephone	19,501	18,885	24,868	17,112
Travel and transportation	10,377	195	—	95
	6,719,705	11,881,934	12,096,160	11,157,960
Surplus (deficit) of revenues over operating expenses before amortization	1,891,250	(283,764)	(726,901)	(671,944)
Less: Amortisation on Property & equipment	(126,667)	(190,000)	(190,118)	(208,076)
ADD: CEWS**	—	—	1,476,176	3,383,274
	(126,667)	(190,000)	1,286,058	3,175,198
Net surplus (deficit) after amortisation	1,764,583	(473,764)	559,157	2,503,254
Rent included- eliminated on the Financial State	184,545	1,107,268	1,107,268	1,107,268
Net surplus (deficit)	1,949,128	633,504	1,666,425	3,610,522

HELLENIC COMMUNITY OF GREATER MONTREAL
CONSOLIDATED BUDGET FORECAST SUMMARY

Summary All Regions

For The Year Ending June 30, 2023

	2023	2023	2022	2021
	Actual	Budget	Actual	Actual
	as of 03/01/2023			
Revenues				
Advertising and calendar	30,504	50,000	54,127	56,140
Dances and activities	5,480	15,333	14,218	23,210
Magic Mission	88,524	167,224	296,030	118,045
Donations	11,732	33,806	39,171	87,210
Festivals	153,204	210,000	104,201	6,312
Fundraising campaigns	33,440	285,000	278,398	177,623
Membership fees	28,295	184,491	178,080	92,895
<i>Rental income</i>	<i>1,281,039</i>	<i>2,052,268</i>	<i>1,866,622</i>	<i>1,920,138</i>
Grants	103,296	108,500	150,203	37,155
Other	4,563	3,397	48,161	313,449
Community Centres	92,742	195,800	107,131	10,777
	1,832,819	3,305,818	3,136,342	2,842,954
Operating expenses				
Advertising, general supplies and texts	33,468	65,006	20,218	9,443
Computer software and maintenance	12,144	7,366	23,429	9,363
Dances and activities	21,771	4,183	62,904	4,339
Magic Mission	130,691	167,600	253,835	97,079
Donations	11,819	38,848	15,322	4,700
Electricity, water and gas	86,635	131,689	135,793	120,580
Festivals	117,109	113,550	35,809	743
Fundraising campaign fees	16,869	30,000	146,720	(230)
General and administrative	28,218	583	3,607	2,312
Insurance	181,875	74,638	124,513	80,588
Interest and bank charges	47,373	310,686	45,377	60,801
Interest on long-term debt	118,865	—	233,565	210,553
Janitorial and cleaning	12,271	5,317	11,145	10,762
Maintenance and repairs	57,593	85,678	84,721	62,436
Office supplies and postage	22,333	51,797	58,958	53,551
Professional and consulting fees	120,736	154,582	208,900	333,510
Rent	240	1,695	—	56,026
Salaries and benefits	640,486	1,065,248	775,628	578,334
Special Projects	108,025	144,815	—	—
Telephone	8,530	11,532	11,598	12,939
Travel and transportation	29,428	24,928	29,264	22,581
ERP & IT Policy Training	46,362	80,000	—	—
Community Centres	244,010	210,504	315,535	144,636
	2,096,853	2,780,244	2,596,839	1,875,047
Surplus (deficit) of revenues over operating expenses before amortization	(264,034)	525,574	539,502	967,907
Amortization - Deferred capital contributions	(99,569)	(99,569)	(99,569)	(99,569)
Amortization - Emphyteutic lease	(31,678)	(31,678)	(31,678)	(31,678)
Amortization of Prop & Equipment	446,667	670,000	724,414	828,550
Amortization of Prop & Equip. - FHPPA	122,000	183,000	183,048	13,247
	437,420	721,753	776,215	710,550
Net Surplus (deficit) after amortization	(701,453)	(196,179)	(236,713)	257,357
ADD: Other Considerations				
Gain from the donation in kind- FHPPA	—	—	—	11,641,756
CEWS**	—	—	304,114	447,201
CERS	—	—	65,292	17,320
	—	—	369,406	12,106,277
Net surplus (deficit)	(701,453)	(196,179)	132,693	12,363,634

HELLENIC COMMUNITY OF GREATER MONTREAL
CONSOLIDATED BUDGET FORECAST

Churches

For The Year Ending June 30, 2023

	SUB-TOTAL- MONTREAL SOUTH SHORE				SUB-TOTAL - LAVAL				TOTAL CHURCHES			
	2023 as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual	2023 as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual	2023 as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual
	\$				\$				\$			
Revenues												
Baptisms	25,150	40,973	56,250	25,050	46,200	53,125	89,000	53,130	71,350	94,098	145,250	78,180
Candle sales	346,442	469,090	495,828	322,158	248,589	333,000	347,774	203,343	595,031	802,090	843,602	525,501
Commemorations	25,880	25,623	17,745	12,750	30,050	22,302	21,350	18,375	55,930	47,924	39,095	31,125
Donations	75,332	100,000	126,410	236,852	3,273	20,000	9,470	5,720	78,605	120,000	135,880	242,572
Church activities	(3,555)	—	52,002	59,586	—	—	2,105	—	(3,555)	—	54,107	59,586
Funerals	31,900	52,231	54,150	48,350	28,350	31,089	41,400	27,025	60,250	83,320	95,550	75,375
Membership fees	—	—	—	—	—	—	—	—	—	—	—	—
Rental	—	—	—	—	—	—	—	—	—	—	—	—
Sundry	3,150	7,244	6,571	24,485	190	5,831	3,070	5,385	3,340	13,075	9,641	29,870
Tray (general)	38,625	143,711	11,950	8,125	—	61,128	—	—	38,625	204,839	11,950	8,125
Weddings	19,100	25,956	36,300	12,550	14,700	19,666	37,800	11,900	33,800	45,621	74,100	24,450
	562,024	864,828	857,206	749,906	371,352	546,140	551,969	324,878	933,376	1,410,968	1,409,175	1,074,784
Expenses												
Advertising, general supplies and texts	—	888	914	903	—	—	—	—	—	888	914	903
Dances and activities	5,737	1,776	4,488	1,245	—	—	—	—	5,737	1,776	4,488	1,245
Metropolis Fees	106,667	160,000	223,833	(43,332)	53,333	80,000	111,667	(21,666)	160,000	240,000	335,500	(64,998)
Electricity, water and gas	46,366	73,229	72,645	63,625	33,639	53,351	57,375	47,857	80,005	126,580	130,020	111,482
Church activities	—	—	2,322	—	—	—	—	—	—	—	2,322	—
General and administrative	8,060	8,952	16,589	6,541	3,014	4,472	5,709	5,396	11,074	13,424	22,299	11,937
Insurance	79,145	119,820	58,635	89,274	44,844	56,195	33,652	29,314	123,989	176,015	92,287	118,587
Interest and bank charges	579	1,293	18,820	875	106	190	103	402	685	1,483	18,922	1,277
Janitorial and cleaning	5,818	5,288	4,895	4,556	1,601	889	1,626	797	7,419	6,177	6,520	5,353
Maintenance and repairs	58,370	29,601	67,970	33,188	21,747	21,646	25,080	24,212	80,118	51,247	93,050	57,401
Professional and consulting fees	5,765	8,743	9,943	6,178	7,900	—	10,000	—	13,665	8,743	19,943	6,178
Office supplies and postage	4,630	2,479	1,940	4,794	5,120	2,425	3,691	3,207	9,750	4,904	5,631	8,001
Salaries and benefits	271,782	363,186	330,502	166,145	132,931	167,487	139,881	45,435	404,712	530,673	470,382	211,580
Supplies	100,637	61,820	110,137	56,267	73,115	52,175	88,237	45,196	173,752	113,995	198,374	101,463
Telephone	4,027	6,722	6,041	5,771	3,185	5,107	4,838	5,872	7,213	11,830	10,880	11,643
Travel and transportation	1,082	—	1,903	1,931	—	—	—	—	1,082	—	1,903	1,931
	698,667	843,798	931,575	397,960	380,536	443,937	481,859	186,023	1,079,202	1,287,735	1,413,435	583,983
Surplus (deficit) of revenues over operating expenses	(136,643)	21,029	(74,369)	351,946	(9,184)	102,204	70,110	138,855	(145,826)	123,233	(4,260)	490,801

HELLENIC COMMUNITY OF GREATER MONTREAL

BUDGET FORECAST

Foyer Hellenique

For The Year Ending June 30, 2023

	2023 Actual as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual
				\$
Revenues				
Residential rental revenues	509,014	776,666	731,691	66,980
Subsidy - CMHC *	22,230	33,346	33,346	2,779
	531,244	810,012	765,037	69,758
Operating expenses				
Taxes and permits	184,597	184,873	222,086	11,162
Insurance	16,847	25,500	26,247	2,007
Maintenance and repairs	147,809	161,607	184,075	22,394
Utilities	53,175	84,345	78,643	—
Janitorial services	5,000	60,000	56,000	4,667
Administrative	45,723	68,180	62,371	5,009
Principal & Interest on long-term debt	5,435	63,598	37,634	—
Professional fees	3,768	12,000	47,183	—
Other	5,801	8,172	9,860	597
	468,154	668,275	724,098	45,834
Surplus (deficit) of revenues over operating expenses	63,090	141,737	40,938	23,924
Amortization of prop, plant and equipment	122,000	183,000	183,048	13,247
Net surplus/(deficit)	(58,910)	(41,263)	(142,110)	10,677

HELLENIC COMMUNITY OF GREATER MONTREAL

BUDGET FORECAST

KEDEPE and TOTAL Supplemental Education

For The Year Ending June 30, 2023

	TOTAL ELEMENTARY & SECONDARY				KEDEPE				TOTAL - SUPPLEMENTAL EDUCATION			
	2023 as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual	2023 as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual	2023 as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenues												
Activities and events		—	—	—	—	—	—	—	—	—	—	—
Parent contributions	246,272	308,797	223,972	129,736	—	5,328	2,399	—	246,272	314,125	226,371	129,736
Other	700	3,000	13,530	360	—	—	—	—	700	3,000	13,530	360
	246,972	311,797	237,502	130,096	—	5,328	2,399	—	246,972	317,125	239,901	130,096
Expenses												
Dances and activities	236	—	1,431	—	—	—	—	—	236	—	1,431	—
Electricity, water and gas	—	—	—	—	—	—	—	—	—	—	—	—
General and administrative	1,642	9,814	17,482	8,545	—	—	—	—	1,642	9,814	17,482	8,545
Janitorial and cleaning	10,211	25,253	16,607	8,931	—	—	—	—	10,211	25,253	16,607	8,931
Maintenance and repairs	—	—	—	—	—	—	—	—	—	—	—	—
Pedagogical materials and texts	505	30,928	4,441	13,652	—	—	—	—	505	30,928	4,441	13,652
Office supplies and postage	932	444	1,770	9	—	—	—	—	932	444	1,770	9
Rent for classrooms	—	—	—	—	—	—	—	—	—	—	—	—
Salaries and benefits	170,546	224,114	210,306	137,005	9,545	9,626	8,545	915	180,091	233,740	218,851	137,920
Telephone	—	—	—	—	—	—	—	—	—	—	—	—
Travel and transportation	—	—	—	—	—	—	—	—	—	—	—	—
	184,072	290,553	252,036	168,141	9,545	9,626	8,545	915	193,617	300,179	260,581	169,056
Surplus (deficit) of revenues over operating expenses	62,900	21,244	(14,534)	(38,045)	(9,545)	(4,298)	(6,146)	(915)	53,355	16,946	(20,680)	(38,960)

HELLENIC COMMUNITY OF GREATER MONTREAL
 BUDGET FORECAST
 Social Services
 For The Year Ending June 30, 2023

	Montreal				Laval				South Shore				TOTAL - SOCIAL SERVICES				
	2023	2023	2022	2021	2023	2023	2022	2021	2023	2023	2022	2021	2023	2023	2022	2021	
	as of 03/01/2023	Budget	Actual	Actual	as of 03/01/2023	Budget	Actual	Actual	as of 03/01/2023	Budget	Actual	Actual	as of 03/01/2023	Budget	Actual	Actual	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Revenues																	
Grants	90,181	125,000	124,623	125,729	1,000	—	—	—	—	—	11,299	76,032	91,181	125,000	135,922	201,761	
Donations	2,720	18,500	1,220	778	—	—	—	—	—	—	—	—	2,720	18,500	1,220	778	
Activities	3,545	25,800	847	8,429	—	—	—	—	—	—	—	—	3,545	25,800	847	8,429	
	96,446	169,300	126,690	134,936	1,000	—	—	—	—	—	11,299	76,032	97,446	169,300	137,989	210,968	
Expenses																	
Activities incl. Adopt a senior	1,253	7,133	951	6,301	—	—	—	—	—	—	65	150	1,253	7,133	1,016	6,451	
General and administrative	9,379	14,000	29,482	14,429	—	—	—	—	—	—	5,581	4,057	9,379	14,000	35,063	18,486	
Insurance	356	—	—	—	—	—	—	—	—	—	—	—	356	—	—	—	
Maintenance and repairs	—	300	41	—	—	—	288	—	—	—	—	—	—	300	329	—	
Office supplies and postage	81	500	1,160	219	—	—	349	—	—	—	—	—	81	500	1,509	219	
Professional and consulting fees	9,115	17,323	8,545	12,084	—	—	—	—	—	—	—	362	9,115	17,323	8,545	12,446	
Salaries and benefits**	31,222	56,403	24,470	82,333	9,955	12,895	18,389	6	15,771	24,490	30,791	29,789	56,948	93,788	73,651	112,128	
Telephone	1,539	2,300	2,087	2,103	—	—	1,377	—	—	—	—	—	1,539	2,300	3,463	2,103	
Travel and transportation	14	600	52	1,706	—	—	—	—	—	—	—	1,246	14	600	52	2,952	
	52,959	98,559	66,787	119,175	9,955	12,895	20,403	6	15,771	24,490	36,437	35,604	78,685	135,944	123,628	154,785	
Net Excess (deficiency) of revenues over operating expenses	43,487	70,741	59,903	15,761	(8,955)	(12,895)	(20,403)	(6)	(15,771)	(24,490)	(25,138)	40,428	18,761	33,356	14,361	56,183	
**CEWS refund included in Salaries and benefits			(27,944)	(12,540)				6				(19,985)	—	—	(27,944)	(32,519)	
TOTAL operating expenses excl CEWS	52,959	98,559	94,731	131,715	9,955	12,895	20,403	—	15,771	24,490	36,437	55,589	78,685	135,944	151,572	187,304	

HELLENIC COMMUNITY OF GREATER MONTREAL

BUDGET FORECAST

Montreal - Ancillary Services

For The Year Ending June 30, 2023

	MONTREAL CENTRE FOR GREEK STUDIES				CULTURAL INSTITUTE - LEM				TOTAL - ANCILLARY SERVICES			
	2023 as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual	2023 as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual	2023 as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenues												
Dances and activities	—	—	—	—	7,601	37,000	2,959	—	7,601	37,000	2,959	—
Donations	—	—	—	—	36,275	41,512	16,260	—	36,275	41,512	16,260	—
Sundry revenue- Library	—	5,000	—	—	—	—	—	—	—	5,000	—	—
Sundry revenue- Mural	—	5,000	—	11,025	—	—	—	—	—	5,000	—	11,025
Fundraising	—	7,500	15,065	4,575	—	600	2,897	(160)	—	8,100	17,962	4,415
School and registration fees	6,840	9,000	—	—	70,025	21,133	20,708	—	76,865	30,133	20,708	—
	6,840	26,500	15,065	15,600	113,901	100,245	42,824	(160)	120,741	126,745	57,889	15,440
Expenses												
Dances and activities	—	—	—	—	33,469	30,050	2,876	—	33,469	30,050	2,876	—
Library Expenses	710	5,000	—	—	—	—	—	—	710	5,000	—	—
Mural Expenses	—	5,000	—	—	—	—	—	—	—	5,000	—	—
General administration	—	—	—	—	1,105	500	271	270	1,105	500	271	270
National Costumes	—	—	—	—	11,823	15,000	11,346	—	11,823	15,000	11,346	—
Office supplies and postage	—	715	—	—	233	—	—	—	233	715	—	—
Pedagogical materials and texts	—	—	—	—	—	500	—	—	—	500	—	—
Professional and consulting fees	—	—	—	—	8,352	10,000	3,456	—	8,352	10,000	3,456	—
Salaries and benefits	12,672	19,306	23,028	20,039	24,645	36,508	26,507	1,503	37,317	55,814	49,535	21,542
Travel and transportation	—	—	—	—	—	1,500	—	—	—	1,500	—	—
	13,382	30,021	23,028	20,039	79,627	94,058	44,456	1,773	93,009	124,079	67,484	21,812
Surplus (deficit) of revenues over operating expenses	(6,542)	(3,521)	(7,963)	(4,439)	34,274	6,187	(1,631)	(1,933)	27,732	2,666	(9,594)	(6,372)

HELLENIC COMMUNITY OF GREATER MONTREAL
CONSOLIDATED BUDGET FORECAST SUMMARY
Montreal Regional Main Administration (WITHOUT DEPTS)
For The Year Ending June 30, 2023

	2023 Actual as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual
Revenues				
Advertising and calendar	9,854	50,000	37,177	53,390
Dances and activities	5,480	8,532	13,128	17,450
Magic Mission	86,934	167,224	296,030	118,045
Donations	7,562	26,173	35,621	83,810
Festivals	64,911	100,000	21,471	—
Fundraising campaigns	26,712	275,000	278,398	177,623
Membership fees	28,295	184,491	178,080	91,875
Rental income	900,280	741,589	1,295,750	1,085,601
Grants	22,253	42,000	72,777	—
Other	4,563	2,823	49,321	311,899
Community Centres	62,169	130,000	51,370	3,183
	1,219,013	1,727,832	2,329,123	1,942,876
Operating expenses				
Advertising, general supplies and texts	33,468	65,006	20,218	4,454
Computer software and maintenance	9,796	5,261	20,239	6,550
Dances and activities	21,771	4,183	62,904	4,339
Magic Mission	130,691	167,600	253,835	97,079
Donations and Other contributions	11,586	38,848	15,122	4,700
Electricity, water and gas	73,444	110,195	115,662	99,510
Festivals	59,753	60,000	8,132	—
Fundraising campaign fees	16,869	30,000	146,720	(230)
General and administrative	27,624	117	3,135	106
Insurance	181,875	74,400	95,607	56,928
Interest and bank charges	40,042	310,265	45,067	60,587
Interest on long-term debt	118,781	—	233,565	210,553
Janitorial and cleaning	2,321	1,415	3,840	1,637
Maintenance and repairs	57,362	76,990	76,397	60,637
Office supplies and postage	22,333	51,797	58,958	53,551
Professional and consulting fees **	120,736	154,582	203,687	341,394
Rent	240	1,695	—	50,380
Salaries and benefits	640,486	1,065,248	773,302	571,397
Special Projects	26,926	—	—	—
Telephone	8,408	8,965	11,415	11,076
Travel and transportation	29,428	24,928	29,264	22,581
ERP & IT Policy Training*	46,362	80,000	—	—
Community Centres	146,481	153,390	226,317	91,712
	1,826,783	2,484,885	2,403,385	1,748,941
Surplus (deficit) of revenues over operating expenses before amortization	(607,771)	(757,053)	(74,262)	193,935
Non-cash items				
Amortization - Deferred capital contributions	(99,569)	(99,569)	(99,569)	(99,569)
Amortization - Emphyteutic lease	(31,678)	(31,678)	(31,678)	(31,678)
Amortization of Prop & Equipment	402,667	604,000	658,280	761,319
Amortization of Prop & Equip. - FHPPA	122,000	183,000	183,048	13,247
	393,420	655,753	710,081	643,319
Net Surplus (deficit) after amortization	(1,001,191)	(1,412,806)	(784,343)	(449,384)
Other Considerations				
Gain from the donation in kind- FHPPA	—	—	—	11,641,756
CEWS	—	—	304,114	447,201
	—	—	304,114	12,088,957
Net surplus (deficit)	(1,001,191)	(1,412,806)	(480,229)	11,639,573

HELLENIC COMMUNITY OF GREATER MONTREAL

CONSOLIDATED BUDGET FORECAST SUMMARY

SOUTH SHORE REGION

For The Year Ending June 30, 2023

	2023 Actual as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual
Revenues				
Advertising and calendar	15,100	—	9,500	2,400
Dances and activities	—	6,801	1,090	5,760
Magic Mission	1,590	—	—	—
Donations	2,670	5,633	3,550	3,400
Festivals	7,665	30,000	59,039	6,312
Fundraising campaigns	4,395	5,000	—	—
Membership fees	—	—	—	820
<i>Rental income</i>	80,133	284,545	118,617	209,321
Grants	27,096	28,000	33,051	1,000
Other	—	574	—	1,550
Community Centres	13,173	31,300	19,236	—
	151,822	391,853	244,083	230,563
Operating expenses				
Advertising, general supplies and texts	—	—	—	1,425
Computer software and maintenance	—	—	—	—
Dances and activities	—	—	—	—
Magic Mission	—	—	—	—
Donations and Other contributions	—	—	200	—
Electricity, water and gas	13,191	21,494	20,130	21,070
Festivals	10,534	12,948	2,832	1,019
Fundraising campaign fees	—	—	—	—
General and administrative	138	117	100	106
Insurance	—	—	—	—
Interest and bank charges	7,331	421	310	214
Interest on long-term debt	84	—	—	—
Janitorial and cleaning	9,951	3,902	7,224	9,125
Maintenance and repairs	231	8,688	8,324	1,799
Office supplies and postage	—	—	—	—
Professional and consulting fees	—	—	5,213	(2,500)
Rent	—	—	—	—
Salaries and benefits	—	—	—	—
Special Projects	81,099	144,815	—	—
Telephone	122	208	183	194
Travel and transportation	—	—	—	—
ERP & IT Policy Training	—	—	—	—
Community Centres	36,911	21,974	44,820	15,052
	159,592	214,567	89,336	47,503
Net surplus (deficit)	(7,770)	177,286	154,747	183,060

HELLENIC COMMUNITY OF GREATER MONTREAL

CONSOLIDATED BUDGET FORECAST SUMMARY

LAVAL REGION

For The Year Ending June 30, 2023

	2023 Actual as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual
Revenues				
Advertising and calendar	5,550	—	7,450	350
Dances and activities	—	—	—	—
Magic Mission	—	—	—	—
Donations	1,500	2,000	—	—
Festivals	80,628	80,000	23,691	—
Fundraising campaigns	2,333	5,000	—	—
Membership fees	—	—	—	200
<i>Rental income</i>	<i>300,627</i>	<i>1,026,134</i>	<i>452,255</i>	<i>625,216</i>
Grants	53,947	38,500	44,375	36,155
Other	—	—	(1,160)	—
Community Centres	17,400	34,500	36,525	7,594
	461,985	1,186,134	563,136	669,515
Operating expenses				
Advertising, general supplies and texts	—	—	—	3,564
Computer software and maintenance	2,348	2,105	3,190	2,813
Dances and activities	—	—	—	—
Magic Mission	—	—	—	—
Donations and Other contributions	233	—	—	—
Electricity, water and gas	—	—	—	—
Festivals	46,822	40,602	24,845	(276)
General and administrative	456	349	372	2,100
Insurance	—	238	28,906	23,660
Interest and bank charges	—	—	—	—
Interest on long-term debt	—	—	—	—
Janitorial and cleaning	—	—	81	—
Maintenance and repairs	—	—	—	—
Office supplies and postage	—	—	—	—
Professional and consulting fees	—	—	—	(5,384)
Rent	—	—	—	5,646
Salaries and benefits	—	—	2,326	6,937
Special Projects	—	—	—	—
Telephone	—	2,358	—	1,669
Travel and transportation	—	—	—	—
ERP & IT Policy Training	—	—	—	—
Community Centres	60,618	35,141	44,398	37,872
	110,477	80,793	104,118	78,603
Surplus (deficit) of revenues over operating expenses before amortization	351,508	1,105,341	459,017	590,912
Amortization - Churches	44,000	66,000	66,134	67,231
Amortization of Prop - School	21,419	32,128	32,128	32,128
	65,419	98,128	98,262	99,359
Net surplus (deficit)	286,089	1,007,213	360,755	491,553

HELLENIC COMMUNITY OF GREATER MONTREAL
CONSOLIDATED BUDGET FORECAST
Community Centres
For The Year Ending June 30, 2023

	Montreal				Laval				South Shore				TOTAL - COMMUNITY CENTRES			
	2023	2023	2022	2021	2023	2023	2022	2021	2023	2023	2022	2021	2023	2023	2022	2021
	as of 03/01/2023	Budget	Actual	Actual	as of 03/01/2023	Budget	Actual	Actual	as of 03/01/2023	Budget	Actual	Actual	as of 03/01/2023	Budget	Actual	Actual
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenues																
Athletics department (Page 7)	62,169	95,000	51,270	3,183	17,400	34,500	36,525	7,594	13,173	31,300	19,236	—	92,742	160,800	107,031	10,777
Banquet facilities (Page 8)	—	35,000	100	—	—	—	—	—	—	—	—	—	—	35,000	100	—
	62,169	130,000	51,370	3,183	17,400	34,500	36,525	7,594	13,173	31,300	19,236	—	92,742	195,800	107,131	10,777
Expenses																
Athletics department (Page 7)	78,802	71,864	117,780	36,828	60,618	35,141	44,398	37,872	36,911	21,974	44,820	15,052	176,331	128,978	206,998	89,753
Banquet facilities (Page 8)	67,679	81,526	108,537	54,883	—	—	—	—	—	—	—	—	67,679	81,526	108,537	54,883
	146,481	153,390	226,317	91,712	60,618	35,141	44,398	37,872	36,911	21,974	44,820	15,052	244,010	210,504	315,535	144,636
Surplus (deficit) of revenues over operating expenses	(84,312)	(23,390)	(174,947)	(88,529)	(43,218)	(641)	(7,873)	(30,278)	(23,738)	9,326	(25,584)	(15,052)	(151,268)	(14,704)	(208,404)	(133,859)
Grants	22,253	42,000	72,777	—	53,947	38,500	44,375	36,155	27,096	28,000	33,051	1,000	103,296	108,500	150,203	37,155
Net surplus/(deficit) before Grants	(62,059)	18,610	(103,635)	(88,529)	10,729	37,859	36,502	5,877	3,358	37,326	7,467	(14,052)	(47,972)	93,796	(59,666)	(96,704)

HELLENIC COMMUNITY OF GREATER MONTREAL

BUDGET FORECAST

Banquet Centre

For The Year Ending June 30, 2023

	2023 as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual
	\$	\$	\$	\$
Revenues				
Activities and events	—	—	—	—
Cafeteria revenues	—	—	—	—
Rental	—	35,000	100	—
	—	35,000	100	—
Operating expenses				
Activities and events				—
Cafeteria expenses	—	—	—	—
Electricity, water and gas	18,531	38,444	29,323	27,316
Food and alcohol	592	—	—	—
General and administrative	—	—	4,553	—
Janitorial and cleaning	16,099	19,137	19,895	12,281
Insurance	14,496	—	17,826	—
Linen rentals and laundry	—	—	—	—
Maintenance and repairs	17,863	23,945	36,892	15,286
Permits	—	—	—	—
Salaries and benefits	—	—	—	—
Supplies	98	—	48	—
Telephone	—	—	—	—
Travel and transportation	—	—	—	—
	67,679	81,526	108,537	54,883
Surplus (deficit) of revenues over operating expenses	(67,679)	(46,526)	(108,437)	(54,883)

HELLENIC COMMUNITY OF GREATER MONTREAL
 BUDGET FORECAST
 Churches (Montreal-South Shore)
 For The Year Ending June 30, 2023

	ST-GEORGE				KOIMISIS				EVANGELISMOS				SUB-TOTAL- MONTREAL				ST-JEAN-BAPTISTE (SOUTH SHORE)			
	2023	2023	2022	2021	2023	2023	2022	2021	2023	2023	2022	2021	2023	2023	2022	2021	2023	2023	2022	2021
	as of 03/01/2023	Budget	Actual	Actual	as of 03/01/2023	Budget	Actual	Actual	as of 03/01/2023	Budget	Actual	Actual	Actual - Feb 2023	Budget	Actual	Actual	Actual - Feb 2023	Budget	Actual	Actual
	\$				\$				\$				\$				\$			
Revenues																				
Baptisms	8,350	16,039	25,650	12,850	7,800	9,616	13,200	4,250	3,600	8,880	10,200	5,050	19,750	34,535	49,050	22,150	5,400	6,438	7,200	2,900
Candle sales	74,506	108,454	104,383	82,080	161,045	152,781	199,839	106,955	93,945	174,000	144,185	97,068	329,497	435,235	448,407	286,103	16,945	33,855	47,421	36,055
Commemorations	4,480	5,772	4,920	4,250	12,400	8,044	5,200	5,090	6,150	9,365	5,325	2,310	23,030	23,181	15,445	11,650	2,850	2,442	2,300	1,100
Donations	56,579	25,000	86,031	188,629	25,000	21,700	14,535	21,700	4,958	25,000	5,623	9,198	61,537	75,000	113,354	212,362	13,795	25,000	13,056	24,490
Church activities	840	—	21,990	33,501	—	—	—	2,400	—	—	20,530	11,800	840	—	42,520	47,701	(4,395)	—	9,482	11,885
Funerals	5,700	16,206	13,950	13,000	18,700	14,345	16,200	20,000	4,800	17,573	19,800	12,050	29,200	48,124	49,950	45,050	2,700	4,107	4,200	3,300
Membership fees	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Rental	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Sundry	2,290	2,250	5,281	22,169	510	1,258	630	459	300	934	660	1,735	3,100	4,441	6,571	24,363	50	2,803	—	122
Tray (general)	16,630	44,250	1,050	—	—	37,251	—	—	16,600	44,356	—	—	33,230	125,857	1,050	—	5,395	17,854	10,900	8,125
Weddings	13,500	15,189	23,700	6,800	2,800	5,143	4,900	4,500	2,100	3,682	6,300	1,250	18,400	24,013	34,900	12,550	700	1,943	1,400	—
	182,875	233,159	286,955	363,279	203,255	253,438	261,669	158,189	132,453	283,790	212,623	140,461	518,584	770,386	761,247	661,929	43,440	94,441	95,959	87,977
Expenses																				
Advertising, general supplies and	—	888	914	903	—	—	—	—	—	—	—	—	—	888	914	903	—	—	—	—
Dances and activities	2,311	—	3,375	—	2,687	—	—	—	—	—	—	—	4,998	—	3,375	—	739	1,776	1,112	1,245
Metropolis Fees	26,667	40,000	55,833	(10,833)	26,667	40,000	55,833	(10,833)	26,667	40,000	55,833	(10,833)	80,000	120,000	167,500	(32,499)	26,667	40,000	56,333	(10,833)
Electricity, water and gas	9,899	15,964	15,665	14,593	12,031	19,905	19,099	18,403	20,038	30,196	31,161	23,605	41,969	66,064	65,925	56,601	4,397	7,165	6,720	7,023
Church activities	—	—	—	—	—	—	1,161	—	—	—	1,161	—	—	—	2,322	—	—	—	—	—
General and administrative	1,965	1,674	6,439	1,745	2,729	2,266	4,817	2,301	1,546	2,949	4,083	1,745	6,241	6,889	15,338	5,792	1,819	2,063	1,251	749
Insurance	36,900	54,853	—	44,539	10,809	16,845	15,160	12,832	26,107	39,280	36,493	31,903	73,816	110,978	51,653	89,274	5,329	8,842	6,982	—
Interest and bank charges	278	615	327	381	52	98	18,103	87	180	309	270	279	510	1,022	18,701	747	70	271	119	127
Janitorial and cleaning	922	—	1,439	—	736	1,439	—	1,155	1,216	555	162	106	2,874	1,994	1,600	1,262	2,945	3,294	3,294	3,294
Maintenance and repairs	8,697	22,645	50,684	26,167	23,482	5,631	13,068	5,714	24,059	994	2,229	1,011	56,238	29,270	65,980	32,892	2,132	331	1,989	296
Professional and consulting fees	5,765	6,092	9,943	3,491	—	2,651	—	2,687	—	—	—	—	5,765	8,743	9,943	6,178	—	—	—	—
Office supplies and postage	2,532	887	844	1,780	1,376	497	227	910	279	712	513	1,140	4,188	2,096	1,584	3,830	443	383	356	964
Salaries and benefits	100,998	105,837	117,277	96,742	66,391	94,355	87,557	28,278	63,284	92,994	82,796	29,424	230,673	293,186	287,630	154,443	41,108	70,000	42,871	11,702
Supplies	16,735	15,548	26,367	13,469	50,081	28,491	43,597	27,395	27,522	10,905	26,784	9,446	94,338	54,944	96,748	50,310	6,299	6,877	13,389	5,957
Telephone	602	1,002	902	1,164	1,591	2,652	2,386	2,435	1,591	2,652	2,386	1,785	3,783	6,306	5,675	5,384	244	416	366	387
Travel and transportation	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	1,082	—	1,903	1,931
	214,271	266,006	290,010	194,141	198,632	214,829	261,008	91,364	192,490	221,546	243,871	89,612	605,393	702,380	794,888	375,117	93,274	141,418	136,687	22,843
Surplus (deficit) of revenues over operating expenses	(31,396)	(32,847)	(3,054)	169,138	4,623	38,609	661	66,825	(60,037)	62,244	(31,248)	50,849	(86,809)	68,006	(33,640)	286,812	(49,834)	(46,977)	(40,729)	65,134

HELLENIC COMMUNITY OF GREATER MONTREAL

BUDGET FORECAST

Churches (Laval)

For The Year Ending June 30, 2023

	HOLY CROSS				ST-NICHOLAS				SUB-TOTAL - B-TOTAL - LAVAL			
	2023	2023	2022	2021	2023	2023	2022	2021	2023	2023	2022	2021
	as of 03/01/2023	Budget	Actual	Actual	as of 03/01/2023	Budget	Actual	Actual	as of 03/01/2023	Budget	Actual	Actual
	\$				\$				\$			
Revenues												
Baptisms	9,000	20,398	27,600	22,080	37,200	32,727	61,400	31,050	46,200	53,125	89,000	53,130
Candle sales	116,121	174,000	182,560	117,711	132,468	159,000	165,214	85,632	248,589	333,000	347,774	203,343
Commemorations	6,150	8,871	6,150	7,175	23,900	13,431	15,200	11,200	30,050	22,302	21,350	18,375
Donations	3,273	10,000	2,175	2,820		10,000	7,295	2,900	3,273	20,000	9,470	5,720
Church activities	—	—	105	—	—	—	2,000	—	—	—	2,105	—
Funerals	9,450	14,116	16,800	12,900	18,900	16,974	24,600	14,125	28,350	31,089	41,400	27,025
Membership fees	—	—	—	—	—	—	—	—	—	—	—	—
Rental	—	—	—	—	—	—	—	—	—	—	—	—
Sundry	—	1,954	380	4,955	190	3,878	2,690	430	190	5,831	3,070	5,385
Tray (general)	—	35,681	—	—	—	25,447	—	—	—	61,128	—	—
Weddings	2,800	9,713	21,700	3,500	11,900	9,953	16,100	8,400	14,700	19,666	37,800	11,900
	146,794	274,731	257,470	171,141	224,558	271,409	294,499	153,737	371,352	546,140	551,969	324,878
Expenses												
Advertising, general supplies and texts	—	—	—	—	—	—	—	—	—	—	—	—
Dances and activities	—	—	—	—	—	—	—	—	—	—	—	—
Metropolis Fees	26,667	40,000	55,833	(10,833)	26,667	40,000	55,833	(10,833)	53,333	80,000	111,667	(21,666)
Electricity, water and gas	19,902	30,568	32,075	26,782	13,738	22,783	25,300	21,075	33,639	53,351	57,375	47,857
Church activities	—	—	—	—	—	—	—	—	—	—	—	—
General and administrative	1,364	2,648	2,854	3,550	1,650	1,823	2,855	1,845	3,014	4,472	5,709	5,396
Insurance	24,044	35,027	33,652	29,314	20,800	21,168	—	—	44,844	56,195	33,652	29,314
Interest and bank charges	52	95	52	201	54	95	51	201	106	190	103	402
Janitorial and cleaning	1,254	—	903	—	347	889	723	797	1,601	889	1,626	797
Maintenance and repairs	16,378	17,313	16,653	19,817	5,370	4,333	8,427	4,396	21,747	21,646	25,080	24,212
Professional and consulting fees	7,900	—	10,000	—	—	—	—	—	7,900	—	10,000	—
Office supplies and postage	1,717	894	1,707	1,688	3,403	1,531	1,984	1,519	5,120	2,425	3,691	3,207
Salaries and benefits	40,144	59,345	26,550	24,012	92,787	108,142	113,331	21,423	132,931	167,487	139,881	45,435
Supplies	32,153	26,586	40,895	23,030	40,962	25,588	47,342	22,166	73,115	52,175	88,237	45,196
Telephone	1,594	2,191	2,439	2,063	1,591	2,916	2,399	3,809	3,185	5,107	4,838	5,872
Travel and transportation	—	—	—	—	—	—	—	—	—	—	—	—
	173,167	214,668	223,613	119,624	207,368	229,268	258,247	66,399	380,536	443,937	481,859	186,023
Surplus (deficit) of revenues over operating expenses	(26,373)	60,063	33,857	51,517	17,190	42,141	36,252	87,338	(9,184)	102,204	70,110	138,855

HELLENIC COMMUNITY OF GREATER MONTREAL
 BUDGET FORECAST
Supplemental Education - Elementary School
 For The Year Ending June 30, 2023

	MONTREAL				SOUTH SHORE				SAINT NICHOLAS - LAVAL				TOTAL- ELEMENTARY SCHOOLS			
	2023 as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual	2023 as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual	2023 as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual	2023 as of 03/01/2023	2023 Budget	2022 Actual	2021 Actual
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenues																
Activities and events	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Tuition Fees*	56,540	88,000	52,723	23,521	23,884	32,000	24,336	6,673	95,387	108,000	82,250	60,484	175,811	228,000	159,309	90,678
Other*	250	—	10,150	210	—	—	3,080	50	450	—	200	100	700	—	13,430	360
	56,790	88,000	62,873	23,731	23,884	32,000	27,416	6,723	95,837	108,000	82,450	60,584	176,511	228,000	172,739	91,038
Expenses																
Dances and activities	—	—	137	—	—	—	586	—	—	—	708	—	—	—	1,431	—
Electricity, water and gas	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
General and administrative *	625	4,634	4,770	4,235	156	—	75	—	235	1,231	5,019	75	1,016	5,865	9,864	4,310
Janitorial and cleaning *	1,499	5,611	2,547	143	—	3,281	951	—	5,536	8,229	8,304	8,402	7,035	17,121	11,802	8,544
Maintenance and repairs	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Pedagogical materials and texts *	—	9,500	3,848	3,413	—	6,500	—	1,502	—	3,600	357	5,734	—	19,600	4,205	10,649
Office supplies and postage	314	—	1,104	—	—	—	—	—	272	—	441	—	586	—	1,545	—
Rent for classrooms	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Salaries and benefits *	42,540	51,011	45,735	41,684	24,296	34,530	25,552	16,934	51,198	66,204	65,334	34,674	118,034	151,745	136,621	93,292
Telephone	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Travel and transportation	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
	44,979	70,756	58,141	49,475	24,453	44,311	27,164	18,436	57,240	79,264	80,163	48,885	126,671	194,331	165,468	116,795
Surplus (deficit) of revenues over operating expenses	11,810	17,244	4,732	(25,744)	(569)	(12,311)	252	(11,713)	38,597	28,736	2,287	11,699	49,839	33,669	7,271	(25,757)

HELLENIC COMMUNITY OF GREATER MONTREAL
 BUDGET FORECAST
Supplemental Education -Secondary School
 For The Year Ending June 30, 2023

	MONTREAL				SOUTH SHORE				LAVAL				TOTAL			
	2023	2023	2022	2021	2023	2023	2022	2021	2023	2023	2022	2021	2023	2023	2022	2021
	as of 03/01/2023	Budget	Actual	Actual	as of 03/01/2023	Budget	Actual	Actual	as of 03/01/2023	Budget	Actual	Actual	as of 03/01/2023	Budget	Actual	Actual
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenues																
Activities and events	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Tuition Fees	41,371	42,000	33,218	22,165	2,959	8,797	6,632	5,518	26,131	30,000	24,813	11,376	70,461	80,797	64,663	39,058
Other	—	1,000	—	—	—	1,000	—	—	—	1,000	100	—	—	3,000	100	—
	41,371	43,000	33,218	22,165	2,959	9,797	6,632	5,518	26,131	31,000	24,913	11,376	70,461	83,797	64,763	39,058
Expenses																
Dances and activities	236	—	—	—	—	—	—	—	—	—	—	—	236	—	—	—
Electricity, water and gas	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
General and administrative	313	3,949	7,467	4,235	78	—	—	—	235	—	150	—	625	3,949	7,617	4,235
Janitorial and cleaning	3,176	4,600	3,854	387	—	3,532	951	—	—	—	—	—	3,176	8,132	4,805	387
Maintenance and repairs	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Pedagogical materials and texts	505	3,776	236	1,365	—	3,776	—	546	—	3,776	—	1,092	505	11,328	236	3,003
Office supplies and postage	346	444	225	9	—	—	—	—	—	—	—	—	346	444	225	9
Rent for classrooms	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Salaries and benefits	38,335	40,000	41,636	21,574	4,924	12,000	13,567	9,705	9,253	20,369	18,482	12,434	52,512	72,369	73,685	43,713
Telephone	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Travel and transportation	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
	42,911	52,769	53,418	27,569	5,002	19,308	14,518	10,251	9,488	24,145	18,632	13,526	57,400	96,222	86,568	51,346
Surplus (deficit) of revenues over operating expenses	(1,540)	(9,769)	(20,200)	(5,405)	(2,043)	(9,511)	(7,886)	(4,733)	16,643	6,855	6,281	(2,150)	13,061	(12,425)	(21,805)	(12,288)